

Financial Statements of

**CANADIAN BUREAU FOR
INTERNATIONAL EDUCATION**

And Independent Auditor's Report thereon

Year ended March 31, 2025



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INDEPENDENT AUDITOR'S REPORT

To the Members of the Canadian Bureau for International Education

Opinion

We have audited the financial statements of the Canadian Bureau for International Education (the Bureau), which comprise:

- the statement of financial position as at March 31, 2025
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Bureau as at March 31, 2025, and its results of operations, its changes in net assets and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements***" section of our auditor's report.

We are independent of the Bureau in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Bureau's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Bureau or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Bureau's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bureau's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bureau's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Bureau to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'KPMG LLP'. The signature is written in a cursive, stylized font and is underlined with a single horizontal stroke.

Chartered Professional Accountants, Licensed Public Accountants

Ottawa, Canada

June 11, 2025

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Statement of Financial Position

March 31, 2025, with comparative information for 2024

	2025	2024
Assets		
Current assets:		
Cash	\$ 1,713,019	\$ 540,742
Short-term investments (note 3)	1,339,933	1,176,035
Restricted cash for projects (note 2)	501,365	547,574
Accounts and contributions receivable	732,888	445,880
Prepaid expenses	226,225	201,959
	4,513,430	2,912,190
Investments (note 3)	3,268,253	3,655,372
Tangible capital assets (note 4)	127,257	254,514
	\$ 7,908,940	\$ 6,822,076
Liabilities and Net Assets		
Current liabilities:		
Accounts payable and accrued liabilities (note 6)	\$ 789,997	\$ 544,634
Deferred contributions	1,551,593	731,939
Deferred contributions relating to restricted cash for projects (note 2)	501,365	547,574
	2,842,955	1,824,147
Leasehold inducement (note 7)	67,743	135,485
Net assets (note 8):		
Unrestricted	2,368,985	2,105,930
Invested in tangible capital assets	127,257	254,514
Internally restricted	2,502,000	2,502,000
	4,998,242	4,862,444
Contingencies and guarantees (note 10)		
Commitments (note 11)		
	\$ 7,908,940	\$ 6,822,076

See accompanying notes to financial statements.

Approved by the Board of Directors:



Roy Daykin

Director



Sean Kennedy

Director

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Statement of Operations

Year ended March 31, 2025, with comparative information for 2024

	2025	2024
Revenue:		
Gross project contributions	\$ 12,020,294	\$ 34,560,819
Less: direct project expenses	9,447,507	30,262,878
Net project contribution	2,572,787	4,297,941
Conference and events	2,075,227	2,046,265
Membership	1,081,250	1,011,594
Interest and investment	290,829	167,146
Miscellaneous	250,114	438,396
	6,270,207	7,961,342
Expenses:		
Salaries and benefits	3,028,626	3,161,318
Professional fees:		
Contracts	562,110	668,151
Legal and audit	32,781	40,189
Conference and events/workshop facilities	802,968	1,088,833
Rent	230,209	246,980
Equipment rental and maintenance	439,692	275,374
Travel (note 9)	360,753	348,651
Supplies and sundry	426,833	174,705
Amortization of tangible capital assets	127,257	54,689
Books, subscriptions and memberships	10,781	29,600
Telephone	56,922	50,194
Insurance	63,444	60,433
Translation	53,210	40,974
Printing and photocopying	31,155	21,812
Grants, fees and awards - projects	1,874	6,153
Postage and courier	179	2,066
	6,228,794	6,270,122
Excess of revenue over expenses before the undernoted	41,413	1,691,220
Change in net unrealized gain on investments	94,385	119,236
Excess of revenue over expenses	\$ 135,798	\$ 1,810,456

See accompanying notes to financial statements.

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Statement of Changes in Net Assets

Year ended March 31, 2025, with comparative information for 2024

	Unrestricted	Invested in tangible capital assets	Internally restricted	Total 2025	Total 2024
Net assets, beginning of year	\$ 2,105,930	\$ 254,514	\$ 2,502,000	\$ 4,862,444	\$ 3,051,988
Excess of revenue over expenses	135,798	—	—	135,798	1,810,456
Amortization of tangible capital assets	127,257	(127,257)	—	—	—
Net assets, end of year	\$ 2,368,985	\$ 127,257	\$ 2,502,000	\$ 4,998,242	\$ 4,862,444

See accompanying notes to financial statements.

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Statement of Cash Flows

Year ended March 31, 2025, with comparative information for 2024

	2025	2024
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses	\$ 135,798	\$ 1,810,456
Items not involving cash:		
Amortization of tangible capital assets	127,257	54,689
Net unrealized gain on investments	(94,385)	(119,236)
Change in non-cash operating working capital:		
Restricted cash for projects	46,209	22,495,739
Accounts and contributions receivable	(287,008)	49,821
Prepaid expenses	(24,266)	70,374
Accounts payable and accrued liabilities	245,363	(1,511,861)
Deferred contribution	819,654	(20,519)
Deferred contribution relating to restricted cash	(46,209)	(22,495,739)
	922,413	333,724
Financing activities:		
Amortization of leasehold inducement	(67,742)	(27,097)
Net investing activities (additions and disposals)	317,606	(471,062)
Increase (decrease) in cash and cash equivalents	1,172,277	(164,435)
Cash and cash equivalents, beginning of year	540,742	705,177
Cash and cash equivalents, end of year	\$ 1,713,019	\$ 540,742

See accompanying notes to financial statements.

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Notes to Financial Statements

Year ended March 31, 2025

The Canadian Bureau for International Education's (the "Bureau") activities comprise public awareness, research and information services, training programs, scholarship management, professional development for international educators and a host of other services for members and learners. The Bureau engages in cooperative projects in capacity building, institutional strengthening and human resource development.

The Bureau promotes the transfer of knowledge across borders by providing technical assistance, information and support services.

The Bureau's membership is composed of colleges, universities, school boards, organizations and individuals.

The Bureau is incorporated without share capital under Part II of the Canada Corporations Act. Effective November 19, 2014 the Bureau transitioned its articles of incorporation to the Canada Not-for-profit Corporations Act. The Bureau is a registered charity under subsection 149(1)(f) of the Income Tax Act (Canada) and is exempt from income taxes.

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

(a) Revenue recognition:

The Bureau follows the deferral method of accounting for contributions for not-for-profit organizations.

The Bureau earns revenue from a variety of sources. Revenue is recognized as follows:

- (i) Contract and program revenue is received from the Global Affairs Canada, other departments and agencies of the Government of Canada and private and foreign sources. Revenue from multi-year contracts are recognized using the percentage of completion method based on the proportion of total contract expenses incurred to the statement of financial position date of the total project budget. Contributions relating to specific projects extending beyond the end of the year are deferred to the extent that matching expenses have not been incurred. A loss is recognized on projects when total expenses are expected to exceed total contributions.

Revenue from annual projects is recognized as the project is delivered.

- (ii) Conference registration fees are recognized in the period that the conference is held.

- (iii) Membership fees are recognized over the membership year.

(b) Cash and cash equivalents:

The Bureau considers cash and cash equivalents to be highly liquid investments with original maturities of three months or less.

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

1. Significant accounting policies (continued):

(c) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Bureau has elected to carry its investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets recorded at cost or amortized cost, are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Bureau determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Bureau expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

(d) Tangible capital assets:

Tangible capital assets are recorded at cost. When a tangible capital asset no longer contributes to the Bureau's ability to provide services, its carrying amount is written down to its residual value.

Tangible capital assets are amortized on a straight-line basis over the following useful lives:

	Useful life
Computers and equipment	3 years
Furniture and fixtures	10 years
Leasehold improvements	Over the life of lease

(e) Foreign exchange:

Transactions conducted in a foreign currency are translated into Canadian dollars at the average exchange rates for the period. Assets and liabilities denominated in foreign currencies are translated at exchange rates in effect at year-end. Foreign exchange gains and losses are included in income.

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

1. Significant accounting policies (continued):

(f) Expenses:

In the statement of operations, the Bureau presents its expenses by object, except for direct project expenses.

Operating expenses are recognized in the year incurred, while project expenses are recognized when disbursed and recorded to projects to which they are directly related. The Bureau does not allocate expenses between operating and projects after initial recognition.

(g) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates. These estimates are reviewed annually and as adjustments become necessary, they are recorded in the financial statements in the period in which they become known.

(h) Deferred capital contribution for leasehold inducement:

Deferred capital contribution for leasehold improvements consists of allowances granted to the Bureau for the leased offices. The contributions are amortized on a straight-line basis over the term of the lease.

2. Restricted cash for projects:

Restricted cash for projects represents funds received in advance from funding agencies which, under the terms of the agreement, must be maintained in segregated bank accounts and only expended to pay for costs of the specific project.

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

3. Investments:

Investments by type:

	2025		2024	
	Fair value	Cost	Fair value	Cost
Cash and cash equivalents	\$ 72,604	\$ 72,604	\$ 6,094	\$ 6,094
Mutual funds	595,905	567,541	432,218	403,947
Fixed income	2,046,724	1,967,489	3,167,223	3,134,518
Equities	1,892,953	1,698,428	1,225,872	1,074,124
	4,608,186	4,306,062	4,831,407	4,618,683
Less:				
Short-term portion of investments	1,339,933	1,310,816	1,176,035	1,169,679
	\$ 3,268,253	\$ 2,995,246	\$ 3,655,372	\$ 3,449,004

The Bureau's fixed income investments consist of government and high-quality corporate bonds.

The Bureau's fixed income investments have effective interest rates of 0.95% to 5.50% and maturity dates ranging from May 2024 to January 2028.

4. Tangible capital assets:

	2025		2024	
	Cost	Accumulated amortization	Net book value	Net book value
Computers and equipment	\$ 1,102,473	\$ 1,102,473	\$ —	\$ —
Furniture and fixtures	215,359	169,036	46,323	92,645
Leasehold improvements	323,732	242,798	80,934	161,869
	\$ 1,641,564	\$ 1,514,307	\$ 127,257	\$ 254,514

At March 31, 2024, cost and accumulated amortization amounted to \$1,641,564 and \$1,387,050, respectively.

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

5. Bank indebtedness:

The Bureau has an authorized operating line of credit of \$400,000 that is due on demand and bears interest at the bank's prime rate, calculated and payable monthly. At March 31, 2025, the Bureau had drawn \$Nil (2024 - \$Nil).

6. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$Nil (2024 - \$Nil) which includes amounts payable for harmonized sales tax and payroll-related taxes.

7. Leasehold inducement:

The Bureau entered into a long-term lease agreement and negotiated leasehold improvements for the office space totaling \$270,972. The amount is being amortized on a straight-line basis over the term of the lease starting on April 1, 2019. However, the long-term lease was early terminated in fiscal year 2025, effective fiscal 2026. As a result, the amortization of the leasehold improvements will be accelerated over the remaining two years, ensuring that the balance is fully amortized by 2026.

8. Net assets:

(a) Objective:

The Bureau manages its net assets by establishing internally restricted net assets and appropriating amounts to the internally restricted net assets for anticipated future projects or programs. These allocations are disclosed in Note 8(b).

The Bureau is not subject to externally imposed capital requirements and its overall strategy with respect to capital remains unchanged from the year ended March 31, 2024.

(b) Internally restricted:

From time to time, the Board of Directors approves the restriction of otherwise unrestricted funds for specific purposes. These amounts are recorded in the financial statements as internally restricted assets.

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

9. Travel expenses:

	2025	2024
Staff	\$ 164,963	\$ 223,670
Board and committees	195,790	124,981
	<u>\$ 360,753</u>	<u>\$ 348,651</u>

10. Contingencies and guarantees:

(a) Project revenue:

The terms of contribution agreements allow the government or agencies to conduct audits to verify that project expenditures are in accordance with the terms and conditions of the funding agreement. Ineligible expenditures, if any, may result in the Bureau reimbursing a portion of the funding. Management believes that the Bureau has not incurred material ineligible expenditures, and therefore, has not recorded any liability for reimbursement. Adjustments to the financial statements as a result of these audits will be recorded in the period in which they become known.

(b) Guarantees:

In the normal course of business, the Bureau has entered into lease agreements for premises and equipment. It is common in such commercial lease transactions for the Bureau as the lessee, to agree to indemnify the lessor for liabilities that may arise from the use of the leased assets. The maximum amount potentially payable under the foregoing indemnities cannot be reasonably estimated. The Bureau has liability insurance that relates to the indemnifications described above.

(c) Letters of guarantee:

Funding organizations can require letters of credit to secure contractual advances for certain projects. As at March 31, 2025, the Bureau had provided letters of credit amounting to \$962,000 (2024 - \$962,000) to collateralize its obligations. Of this current amount, \$471,380 (2024 - \$471,380) is guaranteed by another partner.

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

11. Commitments:

The Bureau has committed to make \$402,160 minimum payments in 2026 for general commitments.

12. Financial instruments:

The Bureau is subject to the following risks due to its financial instruments:

(a) Currency risk:

The Bureau is exposed to financial risks as a result of exchange rate fluctuations and the volatility of these rates. In the normal course of business, the Bureau purchases goods and services denominated in U.S. dollars. The Bureau holds \$621,692 (2024 - \$534,557) in foreign currency. The Bureau does not currently enter into forward contracts to mitigate this risk.

(b) Liquidity risk:

Liquidity risk is the risk that the Bureau will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Bureau manages its liquidity risk by monitoring its operating requirements. The Bureau prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

(c) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Bureau is exposed to credit risk with respect to the accounts receivable. The Bureau assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. In 2025 an allowance for doubtful accounts was not considered necessary.

(d) Interest rate risk:

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Bureau is exposed to interest rate risk on its fixed income investments. Further details about the Bureau's investments are included in note 3.

CANADIAN BUREAU FOR INTERNATIONAL EDUCATION

Notes to Financial Statements (continued)

Year ended March 31, 2025

12. Financial instruments (continued):

(e) Other price risk:

Other price risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all similar instruments traded in the market.

Other than the comments noted above on interest rate risk, and other price risk, there have been no changes to the Bureau's risk exposure from prior year.

13. Pension plan:

The Bureau is the administrator of the Canadian Bureau for International Education Defined Contribution Pension Plan, which is registered with the Financial Services Commission of Ontario.

The pension plan for employees of the Bureau is a defined contribution plan covering all employees of the Bureau who meet the eligibility requirements specified in the plan agreement. The Bureau contributes a percentage of gross earnings for all members of the pension plan. In the year, the Bureau contributed approximately \$319,883 (2024 - \$296,518) to the pension plan, which is included in salaries and benefits expense.